2023 ANA Data, Analytics & Measurement Conference presented by Google Bill Tucker

Group EVP

"We are sprinting through an endless obstacle course. Take a recovery break and reflect on what the world needs now and what we can do as marketers and business leaders to help. The world is ripe for even more purpose and positivity."

Esi Eggleston Bracey

COO, Beauty & Personal Care





MARC PRITCHARD ANA Chairman & Chief Brand Officer



Growth Deceleration

Fortune 500 Average Annual Rate of Growth



Each percentage point of Growth adds **\$500 billon** annually to our Industry

Message from ANA Board of Directors:

IT'S TIME TO TAKE OUR INDUSTRY BACK... AND DRIVE GROWTH!!



ANA GROWTH AGENDA



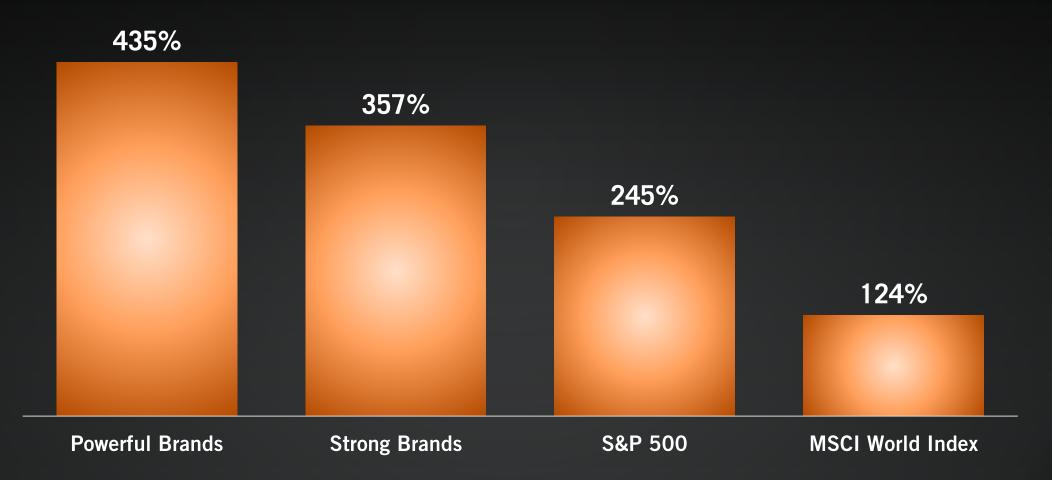
Headwinds

S&P Global Ratings U.S. Macroeconomic Forecast

(year % change)	2023f	2024e	2025e
Real GDP	0.7	1.2	1.8
Real consumer spending	1.2	0.9	1.8
Core CPI	4.7	3.0	1.9
Unemployment rate	4.1	5.0	5.1

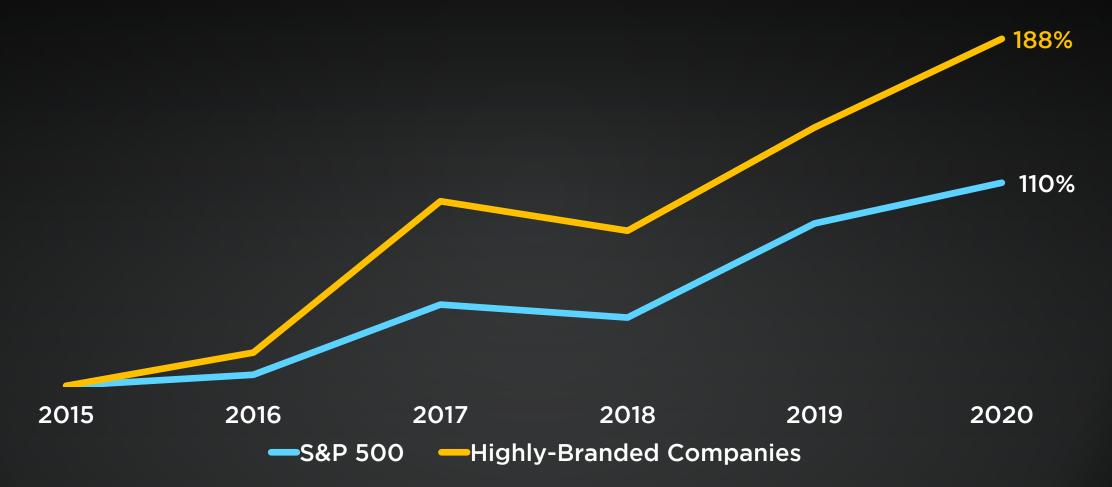
Source: Economic Outlook U.S. Q2 2023: Still Resilient, Downside Risks Rise, March 27, 2023.

Strong Brands = Superior Returns 2006-2022



Source: Kantar BrandZ

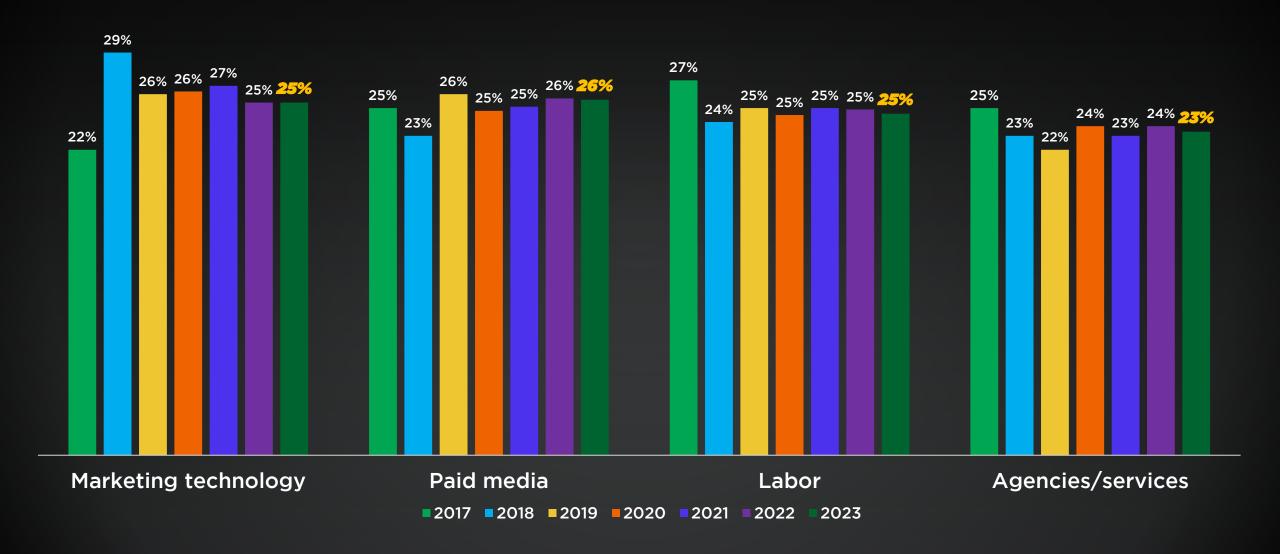
MOST HIGHLY-BRANDED COMPANIES VS. S&P 500 INDEX



Source: Brand Finance



CMO Budget Allocation



UNLOCKING BRAND GROWTH

Great Creative

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- Media Excellence
- **Data and Analytics Superiority**
- Advancing Measurement
- Outstanding Talent
- Advancing DEIB
- Leveraging Technology

Great Creative DRIVES GROWTH

MICHELOB ULTRA-ML/AI FUELS CREATIVITY AND RESULTS

The campaign generated

- **3B PR impressions**
- Lift of 92.3% in brand awareness scores
- 15% increase in brand impression scores
- 43% increase in purchase intent
- 15% sales lift

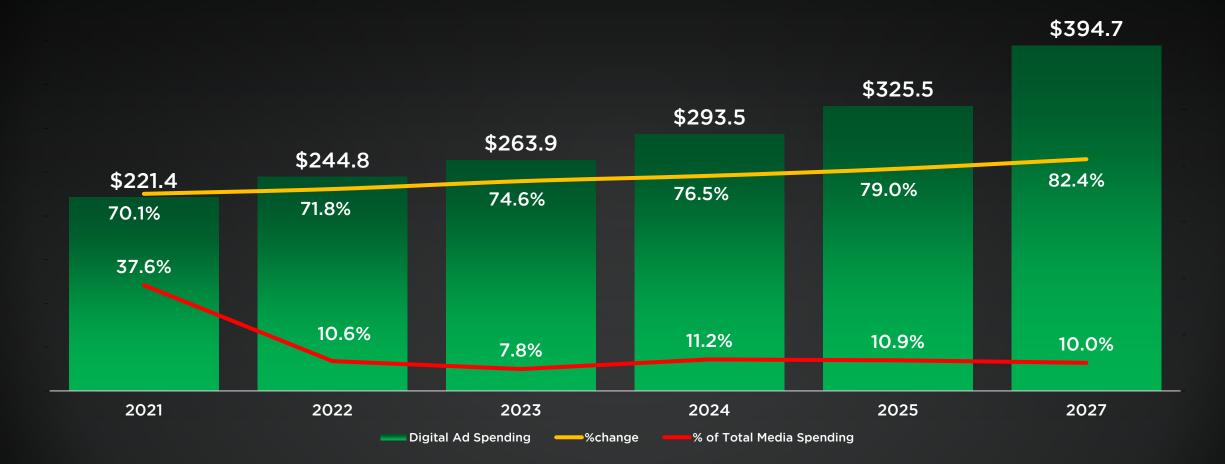
Michelol ULTRA MCENROE MCENROE

IT'S ONLY WORTH IT IF YOU ENJOY IT



Media Landscape continues to be Transformed

U.S. Digital Ad Spending 2021-2027 (billions)



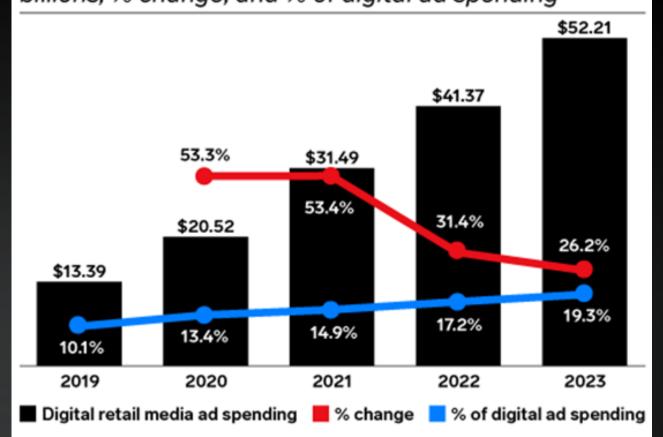
Source: eMarketer March 2023

US Digital Retail Media Ad Spending, 2019-2023 billions, % change, and % of digital ad spending

RETAIL MEDIA NETWORKS

\$50B ad category... and growing

Capturing 1 in 5 digital dollars



Note: digital advertising that appears on websites or apps that are primarily engaged in retail ecommerce or is bought through a retailer's media network or demand-side platform (DSP); examples of websites or apps primarily engaged in retail ecommerce include advertising on Amazon, Walmart, and eBay; examples of retail media networks include Amazon's DSP and Etsy's Offsite Ads; includes ads purchased through retail media networks that may not appear on ecommerce sites or apps Source: eMarketer, Oct 2021

CONNECTED

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- 2/3 of consumers will continue to shift to CTV from traditional
- 2023 forecast is \$27B
- Ad fraud represents a huge concern

DIGITAL AND SOCIAL MEDIA ISSUES

- Ad FraudBrand Safety
 - **Online Hate**
- Digital Media Supply Chain Transparency

The Power of Al ChatGPT





Data and Analytics Drives Growth

Sub-optimal **Data Quality** impacts Effective Decision Making

Only 47%

of marketing professionals feel that the quality of their marketing data allows them to make effective decisions on where to spend resources

Source: Ascend 2

DATA AND ANALYTICS INVESTMENT GROWING

Sources: CMO Survey Deloitte/ Duke Fuqua/ AMA 2022 Gartner - The State of Marketing Budget & Strategy 2022 Investments in data analytics grew 37% last year

Marketers allocate 9% of their budgets to data and analytics

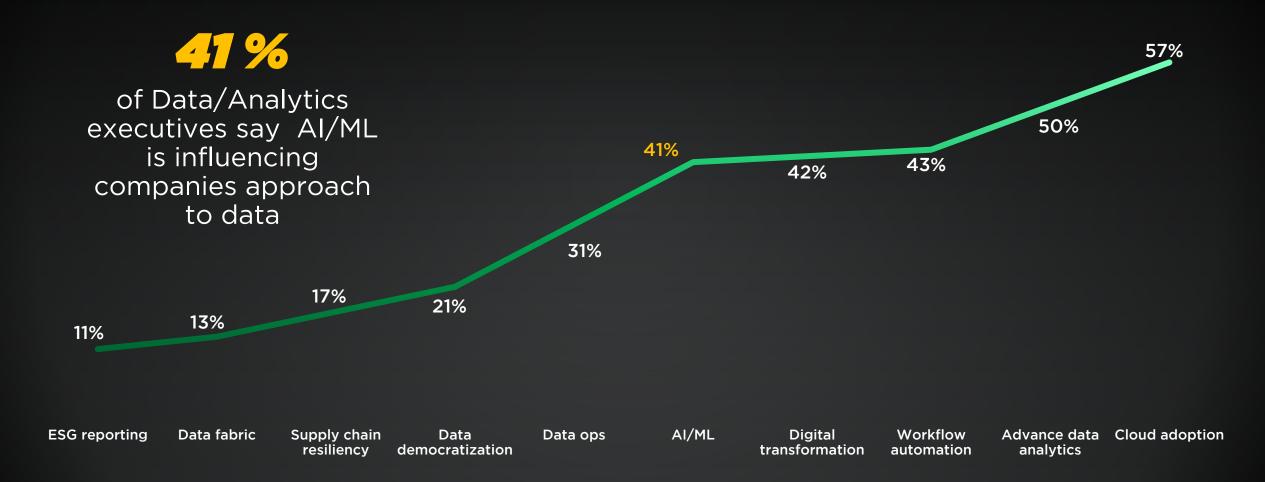
HAVING A DATA STRATEGY DRIVES COMPANY PERFORMANCE

Data Initiative outcomes outperform when accompanied with data strategy

- 20-100% more effective across key metrics
- Revenue generation: highest impact



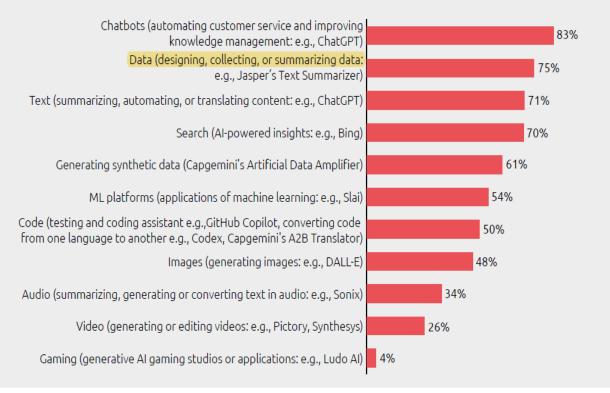
AI/ML IS INFLUENCING COMPANY'S OVERALL DATA STRATEGY



GENERATIVE AI USE IN DATA MANAGEMENT

- 75% companies use GAI for Data Designing, Collecting and Summarizing a leading use case
- 61% companies use GAI for Generating Synthetic data

PERCENTAGE OF ORGANIZATIONS THAT FIND GENERATIVE AI PLATFORMS RELEVANT TO THEIR BUSINESS



Source: Capgemini Research Institute, Generative AI Executive Survey, April 2023, N = 800 organizations.

Measurement Drives Growth

ANA Measurement Agenda

Marketers Must Own It

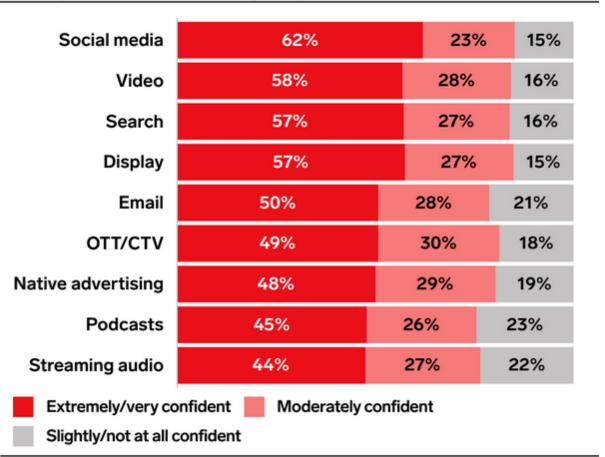
MARKETER CONFIDENCE IN ROI MEASUREMENT IS SUB-OPTIMAL

High confidence levels lacking in all channels-on average only 54%

- Social 62%
- Video 58%
- OTT/CTY 49%

Fewer Than Two-Thirds of Marketing Professionals Worldwide Have High Confidence in Their ROI Measurement Across Channels

% respondents in each group



Note: n=1,524; numbers may not add up to 100% due to displaying aggregate responses denoting high or low confidence

Source: Nielsen, "2023 Annual Marketing Report"; Insider Intelligence calculations, April 26, 2023

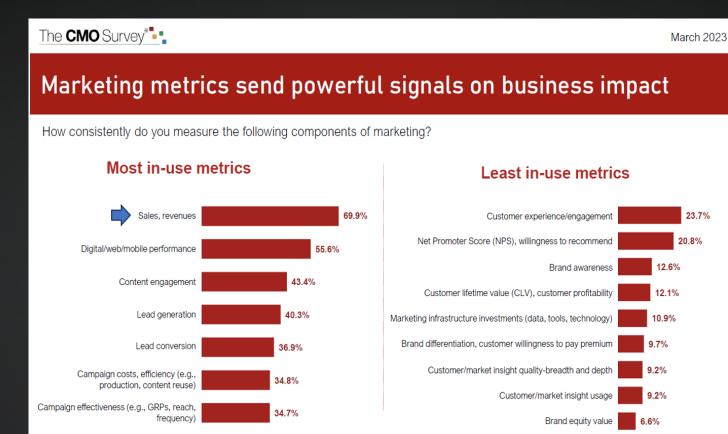
MARKETING METRICS USAGE BY CMO'S SEND POWERFUL SIGNALS

Most in-use

- Sales/revenue
- Digital/Mobile/Wed performance

Least in-use

- Brand equity value
 - Customer Lifetime Value
- Brand Awareness

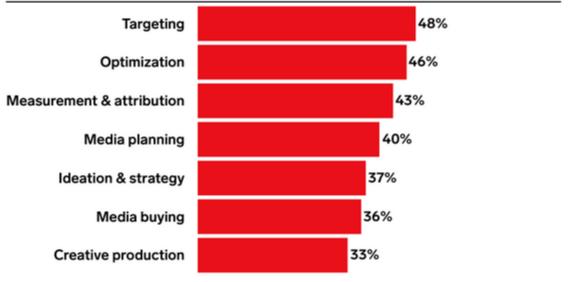


AI AND ML USAGE AMONG BRANDS AND AGENCIES IN MEASUREMENT

Broad application for improving effectiveness

- Targeting: 48%
- Optimization: 46%
- Measurement & Attribution: 43%

Usage of AI and Machine Learning (ML) Technologies Among US Agency and Brand Marketers, Feb 2023 % of respondents



Note: among respondents who are currently using AI or ML Source: Advertiser Perceptions, May 1, 2023

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eMarketer | InsiderIntelligence.com

ANA MEASUREMENT FOR MARKETERS

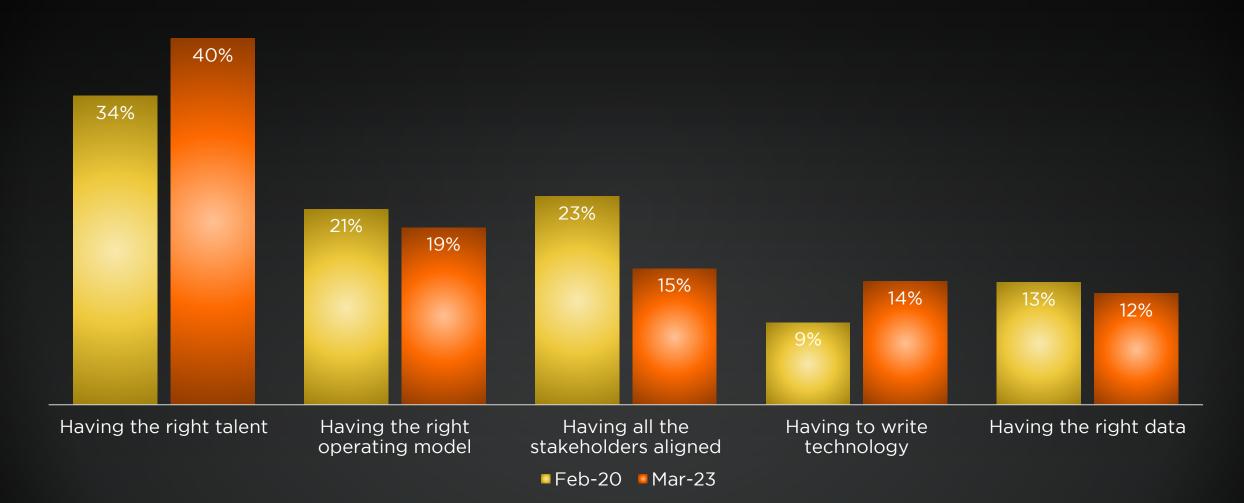
- Cross-Media Measurement
- Evolution of TV Currency
- Outcome Measurement
- Privacy Preserving Post-Cookie Solutions
- Role of Attention in Audience
 Measurement





A Trained Workforce DRIVES GROWTH

RIGHT TALENT = REVENUE GROWTH



Source: The CMO Survey: Managing Brand, Growth, and Metrics Report: March 2023



Marketing Training & Development Center





ANA'S GLOBAL DAY OF LEARNING

RESET

REBOOT

REOPEN





MARKETING'S GLOBAL DAY OF LEARNING



NOTATIME FORTHE TIMID

- A time of big opportunities and equally big challenges
- Billions \$\$ in growth opportunity and Billions \$\$ in waste
- Take back our industry
- Stand as an industry
- Own and lead the agenda
- A time to embrace new technologies to drive growth

Technology Drives Growth