ANA MASTERS

Campbells + Smeredith

Understanding consumer food needs during the early days of COVID

STOCKING UP +
COMFORT FOODS
MARCH



CRAMPED PANTRY +
COOKING FATIGUE
APRIL/MAY



UTILITY FOR
THE NEW NORMAL
MAY/JUNE





There was no one size fits all

Campbell's had to be flexible, adapting to the full spectrum of consumer experiences











MARKETPLACE

Open vs. Sheltering in place

AUDIENCES

Core & longtime loyal users vs. New COVID buyers

SHOPPING BEHAVIORS

In store
vs.
eCommerce
and click & collect

COOKING EVOLUTIONS

Easy solutions & hacks vs.
Inspiration & new ideas

WELLNESS EVOLUTIONS

Comfort vs.
Light & fit

CAMPBELL'S OBJECTIVE:

Address the breadth of consumer need states with agility

Meredith offers the trusted brands, contextual relevance, scale, and consumer insights to impact Campbell's business



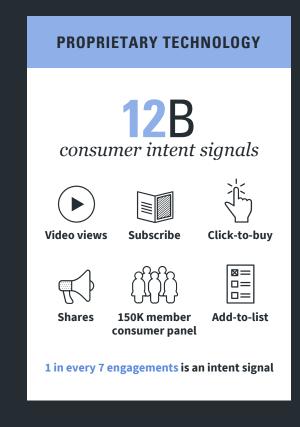
Source: comScore Multi-Platform/MRI Fusion (12-19/S19)

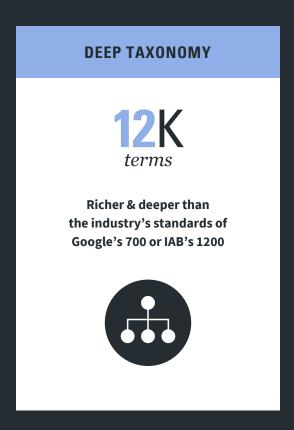
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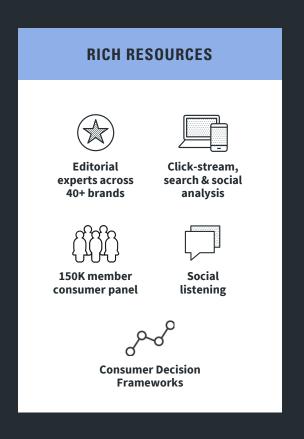
CORBIN

Leveraging Meredith's unique understanding of consumers as seen through their engagement with our trusted brands

VERTICAL SCALE known consumers **Digital Emails** customers **Engagements** Subscribers annually







Solution:

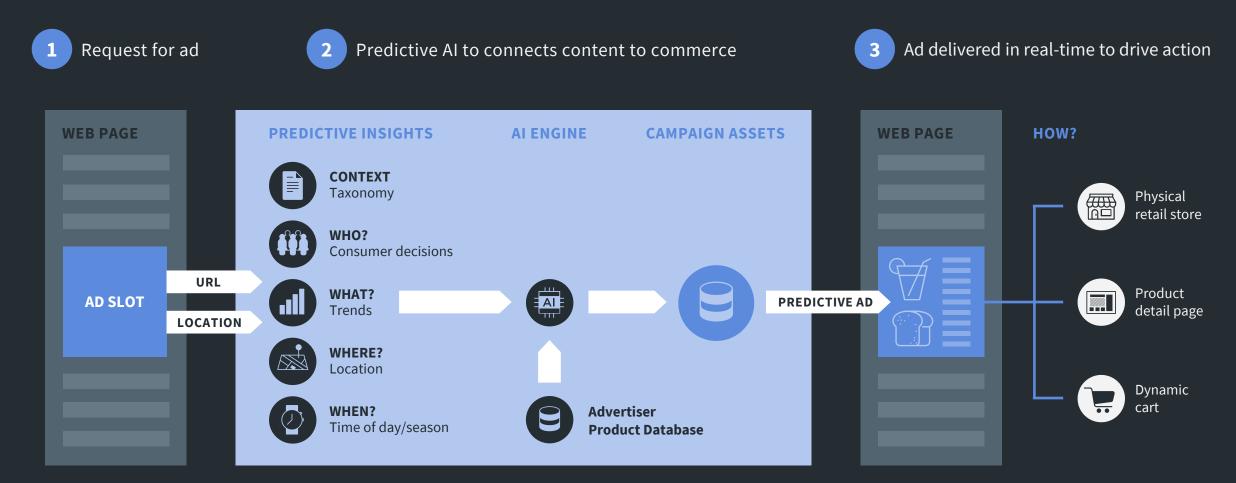
Predictive advertising

Leveraging an unparalleled combination of scale + proprietary data + consumer insights + proprietary AI & technology, to deliver timely, personalized meal solutions for consumers.



Predictive advertising platform

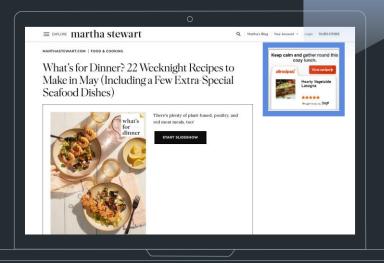
Predictive advertising uses real-time prediction of consumer intent to deliver precisely-targeted contextual ads



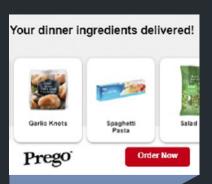
Predictive advertising output

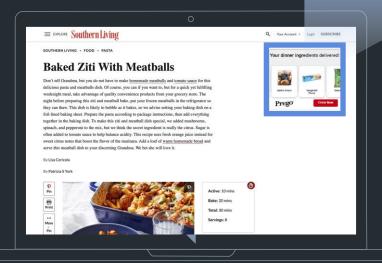
Prego recipe integration within Allrecipes content





2 EASY DINNERS
Prego-sponsored
shopping lists
deliver to your cart





LIVE DASHBOARD WALKTHRU

TRANSITION BACK TO MARCI

Where We Stand Now: Grocery / E-Comm

Permanently Altered Consumer Behavior

When their reality changed, it changed forever. Food & shopping behaviors won't spring back to pre-COVID times because they've learned new skills, recipe knowledge, kids cooking with parents, singles learning to cook. These things will stick.

Demand for online grocery continues to surge but there has been some re-balancing

US online grocery sales for August hit \$5.7B; down from June's spectacular peak of \$7.2B.

Analysts point to quarantine fatigue: consumers wanting to get out of their homes and returning to physical stores.

Blurring of lines between physical and online grocery retail is accelerating

BOPIS is here to stay; big jumps in curbside pickup, e.g., one national retailer has seen 700% growth in this part of its business since the start of the pandemic; one effect is that it keeps physical locations relevant. Contactless payment continues to grow. Analysts are suggesting that the convenience of both will outlive COVID.

Where do we go from here?

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Doubling down on e-commerce

Leveraging existing and new retail partnerships, localized retail integrations can move more products with less friction

Focusing on regional differences

Tastes and weather vary by region; adapting messaging impacts engagement; and continual optimization yields ever better results

Testing a variety of content

Leveraging behavioral data and real-time trends, meal formats and recipes will evolve to provide fresh inspiration amidst changing seasons and tastes

